

2017/2018 ANNUAL REPORT







WORKING TOGETHER TO IMPROVE THE HEALTH OF OUR COMMUNITIES





Dear Friends and Colleagues:

We are pleased to share with you this annual report highlighting the Greater Lowell Health Alliance achievements over the past year.

With the departure in May of longtime Board Chair Michelle Davis, I was honored to accept the role as the new chair, acknowledging that I have

significant shoes to fill. Michelle's leadership, vision, and commitment to the GLHA from day one was a driving force in transforming this organization into the successful and influential coalition it is today. We extend to her our deepest gratitude and appreciation for her years of distinguished service.

The primary focus of the GLHA over the past year has been addressing the strategies and objectives identified in the Greater Lowell Community Health Improvement Plan (CHIP), a health needs "road map" released in October 2017. The CHIP has helped to identify many areas of opportunity for our region and has generated a tremendous and impressive level of collaboration across the Greater Lowell region, truly putting us on the road to reducing the health disparities facing our communities.

Much of the work of the GLHA is done by our health-focused, community-led task forces — each targeting a unique health need in the community. To our task force chairs and members, thank you for your volunteerism and dedication. To our Executive Director, Kerrie D'Entremont, thank you for your tireless commitment to the Greater Lowell community and its health.

Our continued impact on this region relies on the participation and collaboration among the countless individuals, businesses, and organizations whose efforts enable the GLHA to sustain this collaborative coalition. We thank you all.

Working together, we will continue to grow stronger and fulfill our critical mission to improve the overall health of Greater Lowell's communities.

Sincerely,

Deirdra A. Murphy, PT, DPT, MS, MHA Chair, Board of Directors



GLHA Board of Directors; Front row: Kerrie D'Entremont, Irene Egan, Deirdra Murphy, Andrea Saunders Batchelder Back row: Damian Folch, Susan West Levine, Karen Frederick, Jeannine Durkin, Kerran Vigroux. Not pictured: Jayne Andrews, Cecelia Lynch, Sovanna Pouv, Susan Rosa, Jeffrey Stephens

BOARD OF DIRECTORS

DEIRDRA A. MURPHY, PT, DPT, MS, MHA, Chair Associate Dean for Undergraduate Student Success University of Massachusetts Lowell

IRENE EGAN. Vice Chair

Director of Community Relations & Development Circle Home

JAYNE A. ANDREWS, CPA, Treasurer Director of Not-for-profit Services Anstiss & Co. P.C.

ANDREA SAUNDERS BATCHELDER, JD. Clerk Attorney

Gallagher & Cavanaugh, LLP

IFANNINF DURKIN

Acting Superintendent of Schools Lowell Public Schools

DAMIAN FOLCH, MD

Family Practice

KAREN FREDERICK

Chief Executive Officer

Community Teamwork, Inc.

SUSAN WEST LEVINE

Chief Executive Officer

Lowell Community Health Center

CECELIA "CECE" LYNCH, DNP, RN, MS, NEA-BC, FACHE VP Patient Care Services & Chief Nursing Executive

Lowell General Hospital

SOVANNA POUV

Executive Director

Cambodian Mutual Assistance Association

SUSAN M. ROSA. BSN. RN. CHO

Public Health Director

Chelmsford Board of Health

JEFFREY P. STEPHENS, R.S. CP-FS

Health Director

Westford Health Department

KERRAN VIGROUX

Health and Humans Services Director Lowell Health Department

Cover Images — Top: Photo courtesy of Boys & Girls Club of Greater Lowell; Bottom left: Southeast Asian Water Festival, photo credit: Jennifer Myers; Bottom Right: Photo courtesy Merrimack Valley Food Bank

STEERING COMMITTEE

MFRCY ANAMPIU

Lowell Community Health Center

MICHAEL COLLINS

Community Teamwork Inc.

KATHERINE ELKINS

Lowell Health Department

MARILYN GRAHAM

Lowell WIC

MICHAEL HALL

Lowell Health Department

HEATHER HILBERT

Lowell General Hospital

IVY HO

University of Massachusetts Lowell

AINAT KOREN

University of Massachusetts Lowell

MARIA LUCCI

Lowell House Addiction Treatment and Recovery

TAMI MARSHALL

Thom Anne Sullivan Center

NANDI MUNSON (as of August 2018)

Elder Services of the Merrimack Valley

SHEILA OCH

Lowell Community Health Center

AMY PESSIA

Merrimack Valley Food Bank

MARIA RUGGIERO

Tewksbury Police Department

JENNIFER SHUART (through August 2018)

Lowell Community Health Center

GLHA STAFF

KERRIE D'ENTREMONT

Executive Director

AMANDA CLERMONT

Community Engagement Coordinator

INTERNS

Doctoral HANNAH TELLO

Graduate

MERVE ARMAGAN, KRYSTA BRUGGER, ANETTE MAHORO, MOLLIE MCDONAH

Undergraduate

ELLIOTT BOTELHO, VIVIAN LAM, CHANDINI PAUL, ASHLEY PHAM, AIMEE RIVARD

A LETTER FROM THE **EXECUTIVE DIRECTOR**

Dear Friends and Colleagues:

It was a year filled with great change and great progress as we welcomed a new board chair and launched an exciting health improvement plan that sets this region's healthcare strategy on a potentially groundbreaking course.



Words can't express my appreciation and admiration for Michelle Davis, who was instrumental in the inception of the GLHA in 2006 and served as its board chair from day one, playing a vital role in making the GLHA what it is today. With her departure, we were incredibly fortunate to have an exceptional leader in Deirdra Murphy to step seamlessly into that role. In a few short months, Deirdra has demonstrated the energy, wisdom, and leadership essential to drive this coalition forward into the future.

Over the past year, our focus on the Greater Lowell Community Health Improvement Plan (CHIP) revealed the need and opportunity to create a sixth task force in our coalition—Social Determinants of Health—which are the conditions in which people are born, grow, live, work, and age. It is a topic woven throughout the work of all task forces and subcommittees and will be a significant addition to our areas of focus.

This year, as we proudly supported our community through another successful RFP/grant distribution cycle of \$150,000, we are excited to report that we have increased the future grant funding level to \$185,000, putting more dollars into the hands of the frontline organizations.

Looking forward, the GLHA will join again with Lowell General Hospital and the University of Massachusetts Lowell to conduct a Community Health Needs Assessment. Along with the CHIP, this assessment will guide the GLHA and our partners in building consensus on the area's priority health needs and forming a long-term agenda and strategy.

Our continuing success would not be possible without the leadership of our dedicated Board of Directors, Steering Committee, task force leaders and members, and hundreds of community partners who join with us to fulfill the mission and vision of the Greater Lowell Health Alliance. I extend special thanks to Amanda Clermont, who joined our team this year as our Community Engagement Coordinator.

I am honored to lead such a compassionate and caring community organization and am excited for the years ahead, as we work together to reduce health disparities and achieve a healthier community for us all.

Sincerely.

Kerrie D'Entremont **Executive Director**



OUR MISSION IS TO SUSTAIN A STRATEGIC ALLIANCE OF COMMUNITY ORGANIZATIONS THAT IMPROVES THE OVERALL HEALTH AND WELLNESS OF THOSE LIVING IN THE GREATER LOWELL REGION.





GLHA: WORKING TOGETHER TO IMPROVE THE HEALTH OF OUR COMMUNITIES

Collaboration

The Greater Lowell Health Alliance (GLHA) of the Community Health Network Area 10 brings together healthcare providers, business leaders, educators, and civic and community leaders to improve the health of our communities. The GLHA serves as a catalyst in identifying and addressing unmet healthcare needs, particularly those that threaten our most vulnerable populations. Working collaboratively, the GLHA breaks down barriers, raises awareness, and provides funding and resources for community partners to facilitate change.

CHIP: A ROADMAP FOR HEALTH IMPROVEMENT

In 2017 the GLHA released the Greater Lowell Community Health Improvement Plan (CHIP), a roadmap that guides the investment of resources by organizations with a stake in improving health for Greater Lowell residents.

The CHIP mission: to turn data into action to address our community's top health priorities. The plan was based in part on the 2016 Greater Lowell Community Health Assessment, which identified unmet medical and public health needs within the Greater Lowell community.

A PLAN IN ACTION

A CHIP's value and significance stems from the involvement of the community. Over the past year the CHIP process brought together over

150 community members and leaders and sixty community agencies and businesses to evaluate community health needs and develop action plans

Through this collaborative process, we have developed SMART goals and objectives—those that are Specific, Measurable, Achievable, Resultsfocused, and **T**ime-bound—to leverage and maximize community resources to fill gaps and avoid duplication of efforts in priority areas identified by the CHIP process: Access to Healthy Eating, Asthma, Mental Health, Physical Activity, Social Determinants of Health, and Substance Use and Prevention. (See the full CHIP on our website at greaterlowellhealthalliance.org.)

The GLHA's six health-focused task forces have adopted the CHIP as the driving force behind their efforts, creating working groups to set goals and objectives addressing specific areas of focus identified in the CHIP process.

MEASURABLE IMPACT

In addition to the development of targeted work groups addressing specific health areas, the CHIP process helped determine priority areas for grants, enabling the GLHA to allocate funding to the frontline organizations addressing our area's unmet health needs. Our Community Health Initiatives grants were awarded around health priorities and programs that met the specific areas of focus. (Learn more about GLHA grants on pages 10-11).





GLHA-sponsored CHOP Dinner (Photo credit: Jennifer Myers)



ASSESSING AND ADDRESSING FUTURE NEEDS: 2019 GREATER LOWELL COMMUNITY HEALTH **NEEDS ASSESSMENT**

The Greater Lowell Health Alliance continuously seeks input in determining the region's most urgent health care needs.

In partnership with the GLHA, Lowell General Hospital in 2019 will commission researchers and students from the University of Massachusetts Lowell to conduct a community health needs assessment. This assessment will involve primary data collection using focus groups, key informant interviews, and online and in-person surveys, as well as secondary data sources, such as the Massachusetts Department of Public Health MassCHIP database and the United States Census. Similar analyses were conducted in 2010, 2013, and 2016.

FOUNDATION FOR ACTION

The process has two key objectives. The first is to fulfill state and federal requirements of Lowell General Hospital to conduct a Comprehensive Health Needs Assessment every three years. The second and ultimately more important objective is to provide a foundation for the GLHA and its partners, including Lowell General, to build ongoing consensus on the area's priority health needs and develop future Community Health Improvement Plans (CHIPs) to improve the health of the area's residents.

The 2019 Greater Lowell Community Health Needs Assessment will be released to the public in October of 2019. (See the back cover for information on how to participate in the needs assessment process.)

> **OUR CHIP MISSION:** TO TURN DATA INTO ACTION **AND WORKING INITIATIVES TO ADDRESS OUR COMMUNITY'S** TOP HEALTH PRIORITIES.

4

GLHA011_Annual18_.indd 4-5 10/11/18 9:24 PM

GLHA TASK FORCES

The work of each of the GLHA's task forces, individually and collectively, has set the stage for long-term improvements in specific health areas and the overall health of our community, with a focus on encouraging collaboration among member organizations. These task forces are made up entirely of community volunteers who take time from their full-time commitments to focus on the health of others. In 2018 we established a sixth task force—Social Determinants of Health—which, like Cultural Competency, is both a separate area of focus and also a concern addressed within the other task forces. Below is a brief description of the task forces and some of the initiatives they have undertaken to address specific health needs in our region.

CULTURAL COMPETENCY TASK FORCE

TRI-CHAIRS: MERCY ANAMPIU, IVY HO, NANDI MUNSON, JENNIFER SHUART* (THROUGH AUGUST 2018)

We seek to increase the capacity of healthcare and human service providers to achieve positive outcomes with all patients/clients. We do this by increasing provider awareness of cultural diversity and skills related to working with diverse client bases to better serve all persons.

Over the past year we:

- Held a Bridging the Gap (BTG) Medical Interpreter Training Program at Lowell Community Health Center, with 33 participants attending the 40-hour program held over five days, representing the following languages: Spanish, Portuguese, Arabic, Khmer, Kiswahili, and Thai.
- Held a CLAS Standards Training, facilitated by Middlesex Community College and attended by 30 community members and representatives from local agencies. This training—which includes action steps to advance health equity, improve quality, and help eliminate health care disparities—educated agencies about incorporating CLAS into their organization models.
- Hosted a successful GLHA Training, "Effectively Working with Diverse Cultures" for local providers, with over 40 attendees at Lowell General Hospital.
- Launched an initiative with University of
 Massachusetts Lowell to create Healthcare
 Navigation videos for the many cultures in
 our community, helping those unfamiliar with the
 health care system feel more confident and aware
 of the services and rights available to them.



Bridging the Gap Medical Interpreter Training class

LGBTQ SUBCOMMITTEE

CO-CHAIRS: MARIA CROOKER (through July 2018), ALAN FLAGG

This subcommittee addresses the potential risk facing members of the LGBTQ community by educating local businesses, community organizations/ agencies, and health providers in the region so that they are better able to serve the LGBTQ community. The 2016 Greater Lowell Community Health Needs Assessment revealed that members who are isolated or without family support are at risk of developing mental health, substance abuse, and other issues due to a lack of sensitivity to this community by many healthcare professionals, a lack of outreach, as well as a lack of awareness of transgender individuals.

Over the past year we:

 Hosted the 6th Annual Transgender Day of Remembrance, which included a march and vigil from Lowell City Hall to Middlesex Community College, with more than 60 people in attendance.

- In collaboration with History UnErased and other community partners, led the first **Greater Lowell PRIDE Month**, featuring events throughout June, including:
- The first Lowell PRIDE flag raising on June 1 at City Hall in Lowell, including participation from Mayor William Samaras and City Councilor Karen Cirillo.
- The Greater Lowell **PRIDE Parade and Festival** at JFK Plaza in Lowell on June 2.
 Hundreds of people came out to celebrate,
 making this Pride the most successful yet, with
 participation from over 20 local agencies and
 businesses offering a wide variety of services.
- An **LGBTQ** in **History Networking Lunch** and **Learn** event on June 29. Attendees gained a richer, more contextual understanding of our shared historical narrative. This multimedia, interactive presentation included an LGBTQ visual history exhibit and never-heard-before voices of LGBTQ champions.

HEALTHY EATING & ACTIVE LIVING TASK FORCE

TRI-CHAIRS: MARILYN GRAHAM, HEATHER HILBERT, AMY PESSIA

The mission of the Healthy Eating & Active Living Task Force is to develop and improve partnerships that are committed to leading Greater Lowell area residents to a healthier community. Cross-cultural and intergenerational collaborations build on strengths of the community to improve active living and nutrition for healthy minds and healthy bodies for all. Over the past year we:

 Created two working groups to address the objectives identified in the Community Health Improvement Plan: Physical Activity and Access to Healthy Foods.

- Hosted a meeting with numerous community partners who will contribute to and participate in a project focusing on nutrition among the Cambodian American population.
- Developed a Blue Zones Steering
 Committee consisting of local leaders in our community, tasked with vetting Blue Zones and helping the GLHA determine if this model would be a good fit for our community.





MENTAL HEALTH TASK FORCE

CO-CHAIRS: KATHERINE ELKINS, SHEILA OCH

We bring together mental health providers to share resources, examine and develop best practices, and identify service gaps that we can collaboratively address. We are made up of dozens of mental health providers and social service agencies with the goal to foster a supportive and mindful community that has an equally shared, respectful, and holistic understanding of mental and physical health. Over the past year we:

 Created three working groups under the Mental Health Task Force, including Care Coordination, Workforce Advocacy and Workforce/Community Training.

- Hosted an eCPR Workshop in July on the eCPR model, a program that would complement the many who are trained in Mental Health First Aid.
- Developed a Workforce Advocacy survey to be distributed to local providers. The findings of this survey will allow this working group to better understand the working conditions of clinicians in our area as well as how we can best support them moving forward.
- Completed a **policy scan**, reviewing proposed legislation for Massachusetts as it pertains to mental health.
- Worked with a local creative advertising agency on the beginning stages of a communitywide mental health education and awareness campaign.
- Developed a workshop for the general public, titled "Understanding Care Coordination," planned for early 2019.

eCPR Workshop

Read more about the work of these task forces by visiting greaterlowellhealthalliance.org.



CO-CHAIRS: AINAT KOREN, TAMI MARSHALL



Car safety at World Breastfeeding Day event (Photo courtesy of Lowell General Hospital)

We bring together key stakeholders to address the most pressing health issues related to mothers and their families.

Over the past year we:

• Joined the Tewksbury Police Department, Lowell General Hospital and Lowell Police in offering the Annual Car Seat Safety **Checkpoint** event on May 16 by donating car seats to support this event. Individuals with expired or improper car seats for their children

were provided a new seat at no cost. This event promotes safety and educating parents/ adults on the importance of car seat safety.

- Participated in another successful World Breastfeeding Week celebration on August 2, with more than 50 new and expecting moms and their families in attendance. We promoted the www.Mom2Be.info website throughout the celebration.
- Actively participated in Lowell's Early **Childhood Advisory Council.**
- Selected **infant obesity** as the area of focus from the Community Health Improvement Plan.

DELAYING THE SECOND PREGNANCY IN TEEN MOTHERS PROJECT SUBCOMMITTEE CHAIR: AINAT KOREN

The program, with funding from GLHA and AT&T, models the Illinois Subsequent Pregnancy Program (ISPP) that has shown success in delaying second pregnancies and helping young mothers to complete their high school education, with outcomes consistent across diverse ethnic backgrounds.

Over the past year we:

- Held **group meetings** in collaboration with NFI Family Resource Center of Greater Lowell.
- Developed an option for virtual meetings to accommodate the busy life of a teen mother.

PERINATAL MENTAL HEALTH COALITION CHAIR: HEATHER BIEDRZYCKI

The Perinatal Mental Health Coalition addresses a wide range of perinatal emotional complications. with a mission to bring together medical and mental health providers and community members. We strive to improve the emotional wellbeing of pregnant and postpartum women and their families through education, outreach, advocacy, and support.

Over the past year we:

- Developed a resource for local providers and community members highlighting the OB/GYN and pediatrician offices in the area.
- Updated the resources and information included on our www.Mom2Be.info website, providing expecting mothers access to contact information for local providers.

SUBSTANCE USE & PREVENTION TASK FORCE

CO-CHAIRS: MICHAEL HALL, MARIA LUCCI, MARIA RUGGIERO

The Substance Use and Prevention (SUP) Task Force works to strengthen new and existing collaborations in the Greater Lowell community to prevent and reduce the use of substances among our community members. With a focus on environmental strategies, the task force employs efforts on policy making, substance use intervention, and prevention education.

Over the past year we:

- Created three working groups as part of the task force to address the objectives identified in the Substance Use and Prevention section of the Community Health Improvement Plan: early intervention, increased access and awareness of treatment services and **resources**, and strategies that emphasize treatment over punishment.
- Hosted "The Opioid Epidemic and HIV **Transmission"** Networking Luncheon on February 23, presented by the Carino Department at Lowell Community Health Center.
- Working with University of Massachusetts Lowell and Rivier University students, assisted the Objective 1 working group (early intervention) in completing **focus groups** with middle and high school students on social media platforms and how students get their information. The findings of these groups will be used to create a media plan moving forward.
- Hosted September National Recovery Month and October National Substance **Abuse Prevention Month** press conference in collaboration with the District Attorney's

office, Westford Health Department, Westford Public Schools, and Westford Police Department on September 18 at Westford Town Hall.

- Updated and distributed the Substance Abuse and Prevention Resource Guide developed by the task force in 2016.
- Worked with Professor Leland Ackerson and University of Massachusetts Lowell students as they conducted a survey to help us identify first responders training needs around the opioid epidemic, organizations utilizing recovery coaches in the area, and locations that offer jail diversion options.
- Worked with the Massachusetts Opioid Prevention Collaborative (MOAPC)—led by the City of Lowell and including the towns of Billerica, Chelmsford, Dracut, Tewksbury, Westford, and Wilmington—to implement local policy, practice, systems, and environmental change, including:
- Successfully training two facilitators for Life Skills—an evidence-based curriculum that teaches children and teenagers coping skills—to provide certification training throughout Greater Lowell. Communities trained to date include Billerica, Dracut, Lowell, Tyngsboro, Westford, Wilmington, and Tewksbury, as well as area charter schools, mental health agencies, and youth support staff.
- Maintaining drugfreegreaterlowell.org, a website that provides resources on substance use and prevention.



National Recovery Month and National Substance Abuse Prevention Month press conference

SUBSTANCE ABUSE AND PREVENTION **COLLABORATIVE (SAPC)** CHAIR: MARIA RUGGIERO

Led by the Tewksbury Police Department, SAPC is part of a comprehensive approach to substance misuse and abuse prevention in Massachusetts. This subcommittee focuses on increasing the capacity of communities working to prevent and reduce underage drinking and other drug use among youth. Collaborating with Massachusetts Opioid Prevention Collaborative (MOAPC), this initiative focuses on the communities of Billerica, Chelmsford, Dracut, Lowell, Tewksbury, Tyngsboro, Westford, and Wilmington.

Over the past year we:

- Completed the **Logic Model** in collaboration with MOAPC and have begun working to prevent and reduce underage drinking and use of other drugs.
- Continued work on the **Sticker Shock** Campaign throughout Greater Lowell.
- Continued to provide resources to implement **Life Skills** and social-emotional learning tools in schools throughout the region.
- Created a **database** of youth mental health resources.

SOCIAL DETERMINANTS OF HEALTH

CHAIR: MICHAEL COLLINS

The Social Determinates of Health Task Force was created as a result of findings in the Community Health Improvement Plan showing a need for the area to be addressed. Social determinants are the circumstances in which people are born, grow, live, learn, work, and age, which are shaped by a set of forces beyond the control of the individual. The goal of this task force is to help create a culture that provides equitable access to education, employment opportunities, housing, transportation, positive social environments, and health care to achieve improved positive health outcomes. This task force kicked off in January 2018, with initial focus areas of transportation, workforce development, and housing.

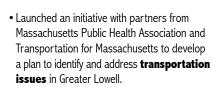
Over the past year we:

- Developed a monthly task force meeting with growing membership.
- · Actively participated in CTI's Youth **Homelessness Summit** on June 18.



Access to Quality Care







National Recovery Month and National Substance Abuse Prevention Month press conference.

8

GLHA COMMUNITY GRANTS

The Greater Lowell Health Alliance offers grants to support programs and services to improve the overall health of the Greater Lowell community. To date, we have distributed nearly \$1.5 million in grants to organizations on the front lines of addressing unmet health needs.

Over a 15-year period, the GLHA will distribute nearly \$5 million allocated by Lowell General Hospital through the hospital's Determination of Need process for its 2010 campus expansion. This process through the Massachusetts Department of Public Health ensures that non-profit and tax-exempt hospitals are providing a measurable community benefit to the communities they serve.

GLHA COMMUNITY GRANT DISTRIBUTION

Grants are awarded around the health priorities and programs that meet the specific areas of focus identified by the GLHA's Community Health Improvement Plan process:

- Access to Healthy Food
- Asthma
- Mental Health
- Physical Activity
- Social Determinants of Health
- Substance Use and Prevention

To see the impact these grants are having in our region, visit our website at greaterlowellhealthalliance.org



GLHA 2017/2018 Community Grant recipients

10

2017/2018 COMMUNITY HEALTH INITIATIVES GRANTS

Boys & Girls Club of Greater Lowell

Youth Mental Health Services — \$15,000

Family Services of the Merrimack Valley

Samaritans of the Merrimack Valley - \$10,000

Habitat for Humanity of Greater Lowell

Neighborhood Revitalization Initiative: Building Healthy Places — \$5,000

History UnErased

On the Front Lines: Equipping Teachers to Improve the Educational and Wellness Outcome of the LGBTQ Youth — \$13,500

Lowell House Addiction Treatment and Recovery

Breaking the Cycle of Incarceration & Addiction through Recovery Coaching — \$25,000

Lowell Transitional Living Center

Recovery Coaching Program — \$25,000

Mill City Grows

Food Access and Education Programs — \$15,000

Mental Health Association of Greater Lowell

Behavioral Health Access Counselor — \$25,000

Merrimack Valley Food Bank

 ${\color{red}\mathsf{Community}}\;\mathsf{Market}-\$5,\!000$

University of Massachusetts Lowell

Dietary Quality, Food Access and Food Safety among Cambodian Adults at Risk for Type 2 Diabetes — \$11.500

2018/2019 COMMUNITY HEALTH INITIATIVES GRANTS

Boys & Girls Club of Greater Lowell

Emotional CRP (eCPR Training) Project — \$10,000

Clarendon Early Education Services

Farm to Table Educational Program for Family Childcare Educators — \$13,750

Eliot Community Human Services / The NAN Project

Mental Health Awareness for Lowell's Youth — \$15,000

Greater Lowell Technical High School

The Rise (Resilience in Student Effort)
Program — \$19,000

Lowell Community Health Center

Training Frontline Workers to Improve the Health of Our Community: Northeast Region Community Health Education Center (CHEC) — \$30,000

Lowell House Addiction Treatment and Recovery

Family Resource Coaching — A Program for Loved Ones of People in Recovery — \$34,250

Middlesex Community College Law Center Fostering Healthy Rehavior through Mediation in

Fostering Healthy Behavior through Mediation in Juvenile Court, Lowell — \$5,000

Mill City Grows

Local Foods, Greener Meals Initiative - \$20,000

Merrimack Valley Food Bank

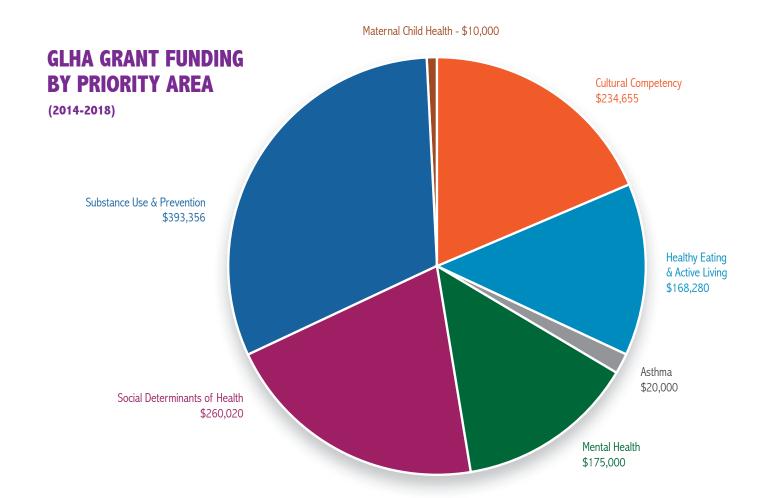
Operation Nourish — \$5,000

Tewksbury Police Department

BRIDGE/JPD Pilot Transportation Initiative — \$10,000

University of Massachusetts Lowell

Age Friendly Lowell: A Planning Grant — \$23,000









11

Southeast Asian Water Festival (Photo credit: Jennifer Myers); Greater Lowell PRIDE parade; Farm to Table program (Photo courtesy of Mill City Grows)

ocalitation in the distribution of the state of the state



CELEBRATING OUR COMMUNITY PARTNERS

The success of the Greater Lowell Health Alliance is due to collaborative relationships with many diverse partner organizations. We are honored to partner with more than 200 energized organizations to help fulfill our mission to improve the overall health and wellness of those living in the Greater Lowell region.

Find a list of these valued community partners at greaterlowellhealthalliance.org.

GREATER LOWELL COMMUNITY HEALTH NEEDS ASSESSMENT NEEDS YOU

The GLHA, Lowell General Hospital, and the University of Massachusetts Lowell will partner in 2019 to conduct a community health needs assessment—a vital tool used by the GLHA and other community organizations to determine how to allocate resources where they are most needed. It is important for you as individuals and organizations to have your voices heard.

Learn how you can participate in this important process at greaterlowellhealthalliance.org



55 Technology Drive, Lowell, MA 01851 • Mailing Address: 295 Varnum Avenue, Lowell, MA 01854

P 978-934-8368 • F 978-934-8521 • greaterlowellhealthalliance.org